"Performance Analysis of Auto Industry during 2015-2017"

Ajay Nigade

Research Scholar, School of Management Studies, North Maharashtra University, Jalgaon (Maharashtra). Email: a.nigade@gmail.com

Dr. Ramesh Sardar

Associate Professor, School of Management Studies, North Maharashtra University, Jalgaon (Maharashtra). Email: rame23sardar@gmail.com

Abstract

Indian Economy is currently going through bigger changes. Sentiment of economy is showing positive growth trend to many Industries. Time & years will actually suggest how these changes will take Indian economy. Increase in per capita income has increased spending capacity of individual both at Rural & Urban Market. Easy availability of Car loans from banks, increased competition between vehicle Manufacturers has led to reduce cost of car prices.

This research paper study represents the Indian Automobile Industry Production, Sale, Export trend analysis 2015-16 & 2016-17. Research paper will help Industry experts & Automobile students to have a quick review of Auto Industry Performance analysis of 2015-16 & 2016-17. To study Importance of Automobile Sector at Global level in Economy contribution, Employment opportunity etc.

For this research paper methodology used is Secondary Data collection & analysis is completed by studying Research Papers, Automobile sites & blogs, Research Agency reports etc.

Key Words: Automobile Industry, Passenger Vehicle, Commercial Vehicle

1. INTRODUCTION

Till early 80's, in India, the consumers had very low and limited choices for passenger cars. But for the past 25 years the automobile industry is blooming widely with strength and technological growth in the Indian government's policy for liberalization and freedom from license raj. Since early 1990's the Indian government has allowed having foreign joint venture in the automobile industry. The customers have changed their mindsets to new varieties and new models of cars to suit themselves with the changes in trends after the entry of new admirable and readily available cars with less delivery time. Automobiles signify freedom and economic growth of Nation.

Automobile is a liberating technology for people around the world. In ancient time people prefer to travel via Bullock cart, Horses as a mode of transport, but today personal automobile allows people to drive, live, work and play in ways that were unimaginable a century ago, Automobile has given easy accessibility to commute people to different places like markets, friends, relatives, business, doctors and jobs etc. Nearly every car trip ends with either an economic transaction or some other benefit to our quality of life. In virtue of Auto industry contribution to GDP, it is the single vital engine of economic growth in the world.

2. LITERATURE REVIEW

C. Gopalakrishnan [1], studies recent trends in Indian Automobile Sector using data from FY 2012-13 and FY 2013-14. Study shows positive impact on economy.

Amarjit Singh, Vinod Gupta [2], this paper gives an overview of Indian Automobile Industry. Author concludes Indian Automobile Industry holds scope for expansion of both Domestic & International level.

Govind P. Shinde, Manisha Dubey [3], studies Automobile Industry and Performance of Key Players. Study represents figures of Indian Automobile Industry from 2005 -2010. Segments studied, such as Passenger Vehicles, Commercial Vehicles, UVs, MPVs, two wheelers and three wheelers. Current and future market trends for each section has explained.

Nikhil Monga, Bhuvenender Chaudhary, Saurabh Tripathi [4], this research attempts to answer some of the questions regarding brand personality of selected cars in India by conducting the Market Research. This helps to study what customer thinks about a given brand of car and factors guiding for purchase. Brand perception and brand image got studied. Primary research conducted by author to study and analyze applicability of existing research concepts, theories and tools to evaluate Customer satisfaction.

Vikram Shende [5], studies factors influencing customer preferences for particular segment of cars. Paper also consolidates findings and suggestions to overcome present scenario of stagnancy in sales and cultivate future demand for automobile car market.

3. OBJECTIVES OF STUDY

- i. To study performance of Auto Industry during FY2015-16 and FY 2016-17
- ii. To study performance of Auto industry during April-February 2018 vs April-February 2017

4. RESEARCH METHODOLOGY:

For this research paper, methodology used is Secondary Data collection. Analysis is completed by studying Research Papers, Automobile sites & blogs, Research Agency reports etc. Auto Industry Performance analysis study carried out for FY2015 -16 and FY 2016 -17 and also April - February 2018 vs April - February 2017.

5. DATA ANALYSIS & INTERPRETATION

After partial impact of Demonetization in the initial months of the year 2017 and the introduction of the GST - Goods and Services tax from July 2017, which made bigger and premium cars expensive. India is 5th biggest Automobile market, had grown 7% in 2016.

>> sal	er vehicle ⇒ es in 2017 ⇒ lan-Nov)⇒		over¶
China	22.09>	1.949	
US>	5.58> -	10.96	
Japan⇒	3.41>	8.099	
Germany>	3.18 >	2.989	
India>	2.98>	9.15	

Data shows, apart from India and Japan, sales of top countries is either have reasonable growth or remained flat in 2017. Industry experts claimed Indian passenger car market is projected to remain on a growth journey in 2018.

SIAM data shows China has grown by 1.94% to 22 million units during the specified period in 2017. 8.09% growth achieved by Japan. Germany has grown by 2.98% in the 11 months of 2017 to 3.18 million units.

Indian passenger car automobile industry sale has grown by 9.15%, Jan - Nov 2017 reports showed the domestic passenger vehicle market grown to 2.98 million units against 2.73 million units in the Jan – Nov 16 of 2016.

According to auto expert's opinion India Passenger Car market would emerge as the world's 3rd largest market by 2020, when it can sell up to 5 million units.

5.1. Production Trend:

Indian Automobile industry produced a total 25.31 million units, includes passenger vehicles, commercial vehicles, three wheelers, two wheelers and quadricycle in April-March 2017 against 24.01 million units in April-March 2016, and registered a growth of 5.41 %.

Category	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
Passenger Vehicles	31,46,069	32,31,058	30,87,973	32,21,419	34,65,045	37,91,540
Commercial Vehicles	9,29,136	8,32,649	6,99,035	6,98,298	7,86,692	8,10,286
Three Wheelers	8,79,289	8,39,748	8,30,108	9,49,019	9,34,104	7,83,149
Two Wheelers	1,54,27,532	1,57,44,156	1,68,83,049	1,84,89,311	1,88,30,227	1,99,29,485
Grand Total	2,03,82,026	2,06,47,611	2,15,00,165	2,33,58,047	2,40,16,068	2,53,14,460

Production Trend Source: SIAM India

5.2. Domestic Sales Trend:

In April - March 2017 domestic sale of Passenger Vehicles has grown by 9.23% over the same period last year. Under Passenger Vehicles, Passenger Cars, Utility Vehicles (UVs) and Vans grown by 3.85%, 29.91% and 2.37% respectively during April-March 2017.

The overall Commercial Vehicles segment ended with a growth of 4.16% over the same period last year. Medium & Heavy Commercial Vehicles (M&HCVs) grown by 0.04% and Light Commercial Vehicles (LCVs) grown by 7.41% respectively during April-March 2017.

Three Wheelers sales displayed growth by -4.93% over the same period last year. Passenger Carrier sales declined by -8.83% and Goods Carrier sales grown by 12.75% in April-March 2017 over April-March 2016.

Two Wheelers sales recorded a growth of 6.89% over the same period last year. Under Two Wheelers segment, Scooters, Motorcycles and Mopeds grown by 11.39%, 3.68% and 23.02% respectively during April-March 2017.

Category	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
Passenger Vehicles	26,29,839	26,65,015	25,03,509	26,01,236	27,89,208	30,46,727
Commercial Vehicles	8,09,499	7,93,211	6,32,851	6,14,948	6,85,704	7,14,232
Three Wheelers	5,13,281	5,38,290	4,80,085	5,32,626	5,38,208	5,11,658
Two Wheelers	1,34,09,150	1,37,97,185	1,48,06,778	1,59,75,561	1,64,55,851	1,75,89,511
Grand Total	1,73,61,769	1,77,93,701	1,84,23,223	1,97,24,371	2,04,68,971	2,18,62,128

Domestic Sales Trends Source: SIAM India

5.3. Export Trend:

Indian Automobile exports declined by - 4.53% during April - March 2017. While Passenger Vehicles and Commercial Vehicles exports recorded a growth of 16.20% and 4.99% respectively, Three Wheelers and Two Wheelers exports shown de-growth by -32.77% and -5.78% respectively over April-March 2016.

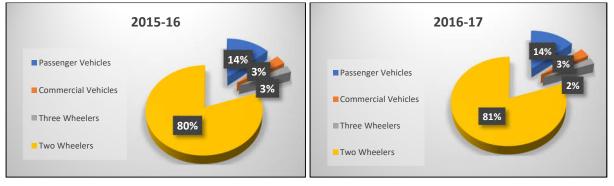
Category	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
Passenger Vehicles	5,08,783	5,59,414	5,96,142	6,21,341	6,53,053	7,58,830
Commercial Vehicles	92,258	80,027	77,050	86,939	1,03,124	1,08,271
Three Wheelers	3,61,753	3,03,088	3,53,392	4,07,600	4,04,441	2,71,894
Two Wheelers	19,75,111	19,56,378	20,84,000	24,57,466	24,82,876	23,39,273
Grand Total	29,37,905	28,98,907	31,10,584	35,73,346	36,43,494	34,78,268

Source: SIAM India

5.4. Industry Composition – Domestic Market Share Category wise:

Category	% Share (2015-16)	% Share (2016-17)
Passenger Vehicles	13.63	13.93
Commercial Vehicles	3.35	3.27

Three Wheelers	2.63	2.34
Two Wheelers	80.39	80.45
Grand Total	100	100





5.5. April-February 2018 vs April-February 2017:

Indian Automobile industry produced a total 26,402,671 vehicles, together with Passenger Vehicles, Commercial Vehicles, Three Wheelers, Two Wheelers and Quadricycle during April-February 2018 against of 23,078,120 in April-February 2017, and recorded a **growth of 14.41%**.

Passenger Vehicle segment has grown by 8.04% in April-February 2018 over the same period last year. Under Passenger Vehicles, Passenger Cars, Utility Vehicle and Vans has grown by 3.62%, 21.34% and 4.25% respectively in April-February 2018 over the same period last year.

Total **Commercial Vehicle segment has grown by 19.30%** in April-February 2018 over the same period last year. Medium & Heavy Commercial Vehicles (M&HCVs) grown by 11.91% and Light Commercial Vehicles (LCVs)has grown by 24.64% in April-February 2018 against the same period last year.

Total Three Wheelers segmenthas grown by 19.11% in April-February 2018 over the same period last year. Under Three Wheelers, Passenger Carrier & Goods Carrier sales recorded a growth of 22.36% and 6.80% individually in April-February 2018 against the same period last year.

Total Two Wheelers sales recorded a growth of 14.47% in April-February 2018 against of April-February 2017. Under Two Wheelers segment, Scooters and Motorcycles sales shown a growth of 21.18% and 12.66% respectively, but Mopeds declined by -4.83% percent during April-February 2018 over the same period last year April-February 2017.

Indian Automobile export increased in April-February 2018 by **15.81%**. Two and Three Wheelers Segments recorded a growth of 20.30% and 37.02% respectively, but Passenger Vehicles and Commercial Vehicles shows de-growth by -1.80% and -13.26% independently during April-February 2018 over the same period last year.

(Source: SIAM India)

6. GLOBAL AUTO INDUSTRY: AN OVERVIEW

Globally also Auto industry is a key sector for the economy and for every major country in the world. This industry continues to grow and recorded a 30% increase over the decade1995-2005.

Auto Industry design, Manufacture & Sales Car and at the same time create and contribute in Employment.

Roughly 9 million manpower is required directly in the manufacturing of around 60 million vehicles. This is over 5% of the world's total manufacturing employment.

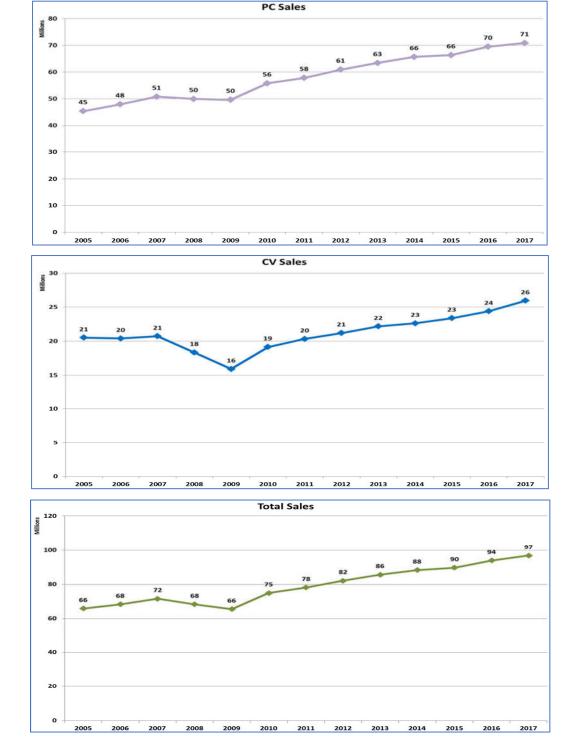
Many people are employed in related manufacturing and services in connection with Automobile.

Automobile also supports other industries like steel, iron, aluminum, glass, plastics, carpeting, textiles, computer chips, rubber and vinyl etc. Raw material from these industries gets utilized in the manufacturing of a vehicle.

In this dynamic industry every direct job supports at least other 5 indirect jobs in the community, results into more than 50 million jobs owed to the auto industry.

The world's automobile industry manufactured over sixty-six million cars, vans, trucks and buses in 2005. These vehicles are essential for working of global economy and to satisfy transportation needs.

This level of output is equivalent to a global turnover of \in 1.9 trillion. If vehicle manufacturing was a country it would be the sixth largest economy in the world.



6.1. World Motor Vehicle Sales 2005 To 2017 (2017 data are provisional) - in Million

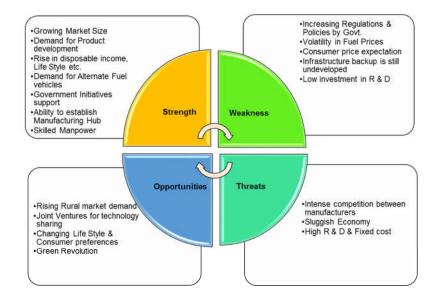


6.2. Provisional New Passenger Car Registration or Sales Report:

Asia /Oceania / Middles East Countries:

27,663,855 803,450 10,000 26,000 20,800 15,000	30,192,359 882,680 14,000 40,000	32,463,001 899,965 21,000	34,835,123 883,949	36,109,867 924,154	39,488,189	40,747,025
10,000 26,000 20,800	14,000		883,949	924 154		
26,000 20,800		21,000		544,454	927,274.0	915,219
20,800	40,000		23,300	9,100	4,300	2,180
		43,500	49,600	47,700	39,200.0	32,066
	24,600	24,000	29,300	28,500	15,400.0	20,297
10,000	15,000	14,700	18,100	13,900	13,400.0	13,748
2,000	2,000	2,000	2,400	1,000	800.0	819
14,472,416	15,495,240	17,927,730	19,707,677	21,210,339	24,376,902.0	24,961,948
35,043	35,985	38,884	40,557	44,261	36,304.0	39,245
2,510,313	2,781,919	2,553,979	2,570,736		2,966,637.0	3,227,701
602,291	780,785	880,032	863,268	755,566	834,920.0	824,901
71,500	80,000	78,200	61,000	33,500	16,000.0	15,568
						1,592,282
						271,362
C 1022000000000000						4,391,100
11,000	11,500	14,500	15,700	14,700	12,400.0	12,648
38,348	86,959	153,664	151,424	81,500	86,706.9	92,343
5,000	4,000	4,000	4,000	4,000	1,800.0	1,895
95,000	116,500	125,000	126,300	124,200	95,400.0	87,959
4,000	5,000	6,000	9,800	5,600	4,200.0	3,116
31,000	35,500	35,500	38,300	38,700	35,600.0	36,205
535,113	552,189	576,657	588,348	591,275	514,545.0	519,690
3,000	2,000	1,500	1,100	700	1,300.0	1,340
1,800	2,100	2,000	1,000	1,000	1,300.0	2,068
3,000	3,600	3,500	5,300	4,000	6,400.0	2,720
7,525	7,250	6,272	6,469	6,068	5,662.0	6,189
63,471	76,871	82,433	90,131	94,964	102,514.0	108,460
115,000	130,000	140,000	138,600	121,100	115,700.0	98,692
140,184	136,026	121,122	123,950	182,231	177,222.0	203,274
19,700	21,600	21,100	21,100	21,100	21,100.0	21,754
57,768	64,165	76,822	90,287	116,381	133,188.0	156,363
45,000	60,000	65,000	71,500	69,200	50,200.0	37,349
460,000	540,000	570,000	632,700	672,300	549,400.0	438,421
33,493	32,724	27,955	32,807	61,512	91,096.0	94,467
1,293,501	1,256,403	1,243,868	1,359,834	1,533,670	1,533,813.0	1,495,468
7,000	8,000	10,000	13,800	12,500	26,300.0	14,228
33,160	36,300	35,500	33,400	33,400	33,400.0	33,734
7,500	6,000	6,000	6,100	6,100	1,900.0	2,001
4,000	3,000	2,500	2,500	2,300	2,700.0	3,848
235,205	211,578	211,824	235,480	212,236	206,092.0	208,153
360,441	660,214	663,746	411,402	356,063	328,053.0	401,537
5,000	4,500	4,500	4,600	4,600	4,500.0	4,802
193,268	211.500	206.700	206.700	214,000	166,400.0	149,760
						46,227
						152,642
	5,000 95,000 31,000 535,113 3,000 1,800 3,000 1,800 3,000 1,800 1,800 3,000 1,800 3,000 1,800 3,000 7,525 63,471 115,000 140,184 19,700 57,768 45,000 33,493 1,293,501 7,000 33,160 7,500 4,000 235,205 360,441	190,000 3,509,036 4,572,333 11,000 11,500 38,348 86,959 5,000 4,000 95,000 116,500 4,000 5,000 31,000 35,500 535,113 552,189 3,000 2,000 1,800 2,100 3,000 3,600 7,525 7,250 63,471 76,871 115,000 130,000 140,184 136,026 19,700 21,600 57,768 64,165 45,000 60,000 33,493 32,724 1,256,403 7,000 33,160 36,300 33,160 36,300 235,205 211,578 360,411 660,214 5,000 4,500 48,000 45,000	210,000 190,000 200,000 3,509,036 4,572,333 4,562,282 11,000 11,500 14,500 38,348 86,959 153,664 5,000 4,000 4,000 95,000 116,500 125,000 4,000 5,000 6,000 31,000 35,500 35,500 535,113 552,189 576,657 3,000 2,000 1,500 1,800 2,100 2,000 3,000 3,600 3,500 7,525 7,250 6,272 63,471 76,871 82,433 115,000 130,000 140,000 140,184 136,026 121,122 19,700 21,600 21,100 57,768 64,165 76,822 45,000 60,000 65,000 33,493 32,724 27,955 1,293,501 1,256,403 1,243,868 7,000 8,000 0,000 33,160 <td>210,000 190,000 200,000 228,000 3,509,036 4,572,333 4,562,282 4,699,591 11,000 11,500 14,500 15,700 38,348 86,959 153,664 151,424 5,000 4,000 4,000 4,000 95,000 116,500 125,000 126,300 4,000 5,000 6,000 9,800 31,000 35,500 35,500 38,300 535,113 552,189 576,657 588,348 3,000 2,000 1,500 1,000 1,800 2,100 2,000 1,000 3,000 3,600 3,500 5,300 7,525 7,250 6,272 6,469 63,471 76,871 82,433 90,131 115,000 130,000 140,000 138,600 140,184 136,026 121,122 123,950 19,700 21,600 5,000 71,500 45,000 60,000 5,000</td> <td>210,000 190,000 200,000 228,000 247,300 3,509,036 4,572,333 4,562,282 4,699,591 4,215,889 11,000 11,500 14,500 15,700 14,700 38,348 86,959 153,664 151,424 81,500 5,000 4,000 4,000 4,000 4,000 95,000 116,500 125,000 126,300 124,200 4,000 5,000 6,000 9,800 5,600 31,000 35,500 35,500 38,300 38,700 535,113 552,189 576,657 588,348 591,275 3,000 2,000 1,100 700 1,800 1,800 2,100 2,000 1,000 1,000 3,000 3,600 3,500 5,300 4,000 1,800 130,000 140,000 138,600 121,100 14,014 136,026 121,122 123,950 182,231 19,700 2,600 2,600</td> <td>210,000 190,000 200,000 228,000 247,300 276,90.0 3,509,036 4,572,333 4,562,282 4,699,591 4,215,889 4,146,459.0 11,000 11,500 14,500 15,700 14,700 12,400.0 38,348 86,959 153,664 151,424 81,500 86,706.9 5,000 4,000 4,000 4,000 4,000 4,000 180.0.0 95,000 116,500 125,000 126,300 124,200 95,400.0 4,000 5,000 6,000 9,800 5,600 4,200.0 31,000 35,500 35,500 38,300 38,700 35,600.0 3,000 2,000 1,500 1,100 700 1,300.0 1,800 2,100 2,000 1,000 1,000 1,300.0 1,800 2,100 3,500 5,300 4,000 6,400.0 7,525 7,250 5,772 6,469 6,668 5,662.0 13,000 140,0</td>	210,000 190,000 200,000 228,000 3,509,036 4,572,333 4,562,282 4,699,591 11,000 11,500 14,500 15,700 38,348 86,959 153,664 151,424 5,000 4,000 4,000 4,000 95,000 116,500 125,000 126,300 4,000 5,000 6,000 9,800 31,000 35,500 35,500 38,300 535,113 552,189 576,657 588,348 3,000 2,000 1,500 1,000 1,800 2,100 2,000 1,000 3,000 3,600 3,500 5,300 7,525 7,250 6,272 6,469 63,471 76,871 82,433 90,131 115,000 130,000 140,000 138,600 140,184 136,026 121,122 123,950 19,700 21,600 5,000 71,500 45,000 60,000 5,000	210,000 190,000 200,000 228,000 247,300 3,509,036 4,572,333 4,562,282 4,699,591 4,215,889 11,000 11,500 14,500 15,700 14,700 38,348 86,959 153,664 151,424 81,500 5,000 4,000 4,000 4,000 4,000 95,000 116,500 125,000 126,300 124,200 4,000 5,000 6,000 9,800 5,600 31,000 35,500 35,500 38,300 38,700 535,113 552,189 576,657 588,348 591,275 3,000 2,000 1,100 700 1,800 1,800 2,100 2,000 1,000 1,000 3,000 3,600 3,500 5,300 4,000 1,800 130,000 140,000 138,600 121,100 14,014 136,026 121,122 123,950 182,231 19,700 2,600 2,600	210,000 190,000 200,000 228,000 247,300 276,90.0 3,509,036 4,572,333 4,562,282 4,699,591 4,215,889 4,146,459.0 11,000 11,500 14,500 15,700 14,700 12,400.0 38,348 86,959 153,664 151,424 81,500 86,706.9 5,000 4,000 4,000 4,000 4,000 4,000 180.0.0 95,000 116,500 125,000 126,300 124,200 95,400.0 4,000 5,000 6,000 9,800 5,600 4,200.0 31,000 35,500 35,500 38,300 38,700 35,600.0 3,000 2,000 1,500 1,100 700 1,300.0 1,800 2,100 2,000 1,000 1,000 1,300.0 1,800 2,100 3,500 5,300 4,000 6,400.0 7,525 7,250 5,772 6,469 6,668 5,662.0 13,000 140,0

Source: http://www.oica.net/category/sales-statistics/



7. SWOT: INDIAN AUTOMOBILE INDUSTRY

7.1. Facts about Automobile Industry Growth:

7.1.1. Government Initiatives:

- 1. Make in India
- 2. Automotive Mission Plan 2026
- 3. NEMMP 2020 National Electric Mobility Mission Plan
- 4. NATRIP National Automotive Testing and R & D Infrastructure Project
- 5. FAME Faster Adoption and Manufacturing of Hybrid and Electric Vehicles

7.1.2. Future Advancements:

- 1. Green Revolution Each OEM currently seems to be pursuing multiple technologies such as CNG, bio-fuel, hybrids, hydrogen, fuel cells, Plug-ins or EVs.
- 2. Mobility Revolution Upcoming metro projects will affect Public Transport use, Industries must take care of same.

7.1.3. Growth propelling factors:

- 1. India's changing demographic profile
- 2. Sufficient Skilled Manpower availability

7.1.4. Future challenges:

- 1. Fuel Economy
- 2. Changing Customer Preferences

Volume 8, Issue VI, JUNE/2018

- 3. Government support to manufacturers by issuing National Policy
- 4. Setup of Electric Vehicle infrastructure Fueling/Charging stations
- 5. Need of more CNG pumps as compare to Petrol/Diesel pumps
- 6. Environmental Restrictions

8. CONCLUSION

The industry produced a total 26,402,671 vehicles including Passenger Vehicles, Commercial Vehicles, Three Wheelers, Two Wheelers and Quadricycle in April-February 2018 against 23,078,120 in April-February 2017, registering a **growth of 14.41%** over the same period last year. In April-February 2018, overall **automobile exports increased by 15.81%**. Indian automobile industry is growing at a very high rate, in domestic & international markets. The sale of **Passenger Vehicles grew by 8.04%** in April-February 2018 over the same period last year.

India, most experts claimed, would emerge as the world's third-largest market by 2020, when it can sell up to five million units.

REFERENCES:

- 1. C. Gopalakrishnan, Recent Trends in Indian Automobile Sector, GlobalJournal for Research Analysis, Vol.3, Issue-4, pp.95-96, April-2014
- Amarjit Singh, Vinod Gupta, Indian Automobile Industry: A Review, IJRMET, Vol.2, Issue-2, pp22-24, May-Oct 2012
- 3. Govind P. Shinde, Manisha Dubey, Automobile Industry and Performance of Key Players, Asian Journal of Technology & Management Research, Vol.01, Issue-2, (Jul-Dec 2011)
- 4. Nikhil Monga, Bhuvnender Chaudhary, Saurabh Tripathi, Car Market and Busying behavior A Study on Consumer Perception, IJRMEC Vol.2, Issue-2, pp44-63, Feb 2012.
- 5. Vikram Shende, Analysis of Research in Consumer Behavior of Automobile Passenger Car Customer, IJSRP, Vol.4, Issue-2, pp 1-8, Feb-2014
- 6. Media Reports, Press Releases, Department of Industrial Policy and Promotion (DIPP), Automotive Component Manufacturers Association of India (ACMA), Society of Indian Automobile Manufacturers (SIAM), Union Budget 2015-16, Union Budget 2017-18

WEBSITES:

- 1. https://www.ibef.org/industry/india-automobiles
- 2. https://www.marketing91.com/swot-analysis-of-automobile-industry/
- 3. http://www.business-standard.com/article/companies/with-9-growth-india-scores-over-top-carmarkets-globally-in-2017
- 4. https://www.kpmg.de/docs/Auto_survey.pdf
- 5. http://www.siamindia.com/statistics